

Proposed Fiscal Year 2019-20 Budget

Presentation to
California State Lottery Commission
June 20, 2019

| | FISCAL YEAR 201 | 19-20 | | | Attachment I |
|--|---------------------|----------------------|-------------------------|----------------------|-------------------|
| —— | PROPOSED BUD | | | | , |
| | (Dollars in Thousa | | | | |
| | FY 2018-19 | | FY 2019-20 | | |
| calottery - | Year-End | % of | Proposed | % of | |
| | Estimate | Sales | Budget | Sales | Difference |
| SALES: Scratchers | \$5,160,000 | 69.9% | \$5,375,000 | 73.7% | \$215,000 |
| Powerball | 522.000 | 7.1% | 460.000 | 6.3% | (62,000) |
| Mega Millions | 738,000 | 10.0% | 465,000 | 6.4% | (273,000) |
| SuperLotto Plus | 269,000 | 3.6% | 275,000 | 3.8% | 6,000 |
| Hot Spot | 314,000 | 4.3% | 335,000 | 4.6% | 21,000 |
| Fantasy 5 | 161,000 | 2.2% | 178,000 | 2.4% | 17,000 |
| Daily 3 | 152,000 | 2.1% | 155,000 | 2.1% | 3,000 |
| Daily 4 | 31,000 | 0.4% | 31,000 | 0.4% | 0 |
| Daily Derby | 31,000 | 0.4% | 21,000 | 0.3% | (10,000) |
| TOTAL, ESTIMATED SALES | \$7,378,000 | | \$7,295,000 | | (\$83,000) |
| | | Prize Payout % | | Prize Payout % | |
| PRIZE EXPENSE: | | | | | |
| Scratchers | \$3,637,800 | 70.5% | \$3,810,875 | 70.9% | \$173,075 |
| Powerball | 271,000 | 51.9% | 230,000 | 50.0% | (41,000) |
| Mega Millions | 370,000 | 50.1% | 232,500 | 50.0% | (137,500) |
| SuperLotto Plus | 122,400 | 45.5% | 137,500 | 50.0% | 15,100 |
| Hot Spot | 200,980 | 64.0% | 214,400 | 64.0% | 13,440 |
| Fantasy 5 | 80,500 | 50.0% | 89,000 | 50.0% | 8,500 |
| Other Daily Draw Games | 106,570 | 49.8% | 103,086 | 49.8% | (3,484) |
| 2nd Chance - Scratchers | 5,200 | | 5,200 | | 0 |
| 2nd Chance - Draw Games | 3,900 | | 3,900 | | 0 |
| Prize Expense Savings TOTAL, PRIZE EXPENSE | \$4,742,030 | 64.3% | (55,000) \$4,771,461 | 65.4% | 1,300 \$29,431 |
| NET SALES AFTER PRIZE EXPENSE | \$2,635,970 | | \$2,523,539 | | (\$112,431) |
| | | % of | | % of | |
| ADMINISTRATIVE EXPENSES: | | Sales | | Sales | |
| Retailer Compensation: | | | | | |
| Commission | \$428,506 | 5.8% | \$426,758 | 5.9% | (\$1,749) |
| Cashing Bonus | 42,475 | 0.6% | 41,894 | 0.6% | (580) |
| Special Handling | 28,701 | 0.4% | 28,523 | 0.4% | (178) |
| Incentives | 3,750 | 0.1% | 3,699 | 0.1% | (51) |
| Gaming Costs: | 111,953 | 1.5% | 109,395 | 1.5% | (2,558) |
| Gaming Contract (IGT) Administrative Retailer Fees | (21,155) | 1.5% | (21,712) | 1.5% | (2,558) |
| Gaming Monitor Fees | (21,135) | | (594) | | (14) |
| Scratchers Ticket Costs | 30,945 | 0.4% | 35,000 | 0.5% | 4,055 |
| Scratchers Delivery and Support Costs | 7,612 | 0.1% | 8,299 | 0.1% | 687 |
| TOTAL, RETAILER & GAMING COSTS | \$632,207 | 8.6% | \$631,263 | 8.7% | (\$945) |
| | | | | | |
| Operating Costs: | \$112,700 | 1.50 | 8117 000 | 1.6% | \$5,223 |
| Personal Services Marketing Budget Plan | \$112,700 80,000 | 1.5% 1.1% | \$117,923 98,400 | 1.0% | 18,400 |
| Contractual Services | 18.000 | 0.2% | 21,394 | 0.3% | 3.394 |
| Depreciation | 18.840 | 0.2% | 21,574 | 0.3% | 2,734 |
| Operating Expense | 15,500 | 0.2% | 19,985 | 0.3% | 4,485 |
| Reserve for Insurable Risk | 0 | 0.0% | 5,000 | 0.1% | 5,000 |
| Administrative Spending Reserve | 0 | 0.096 | 32,811 | 0.496 | 32.811 |
| Subtotal, Operating Costs | \$245,040 | 3.3% | \$317,087 | 4.3% | \$72,047 |
| TOTAL, ADMINISTRATIVE EXPENSES | \$877,247 | 11.9% | \$948,350 | 13.0% | \$71,103 |
| CONTRIBUTION TO EDUCATION | \$1,758,723 | | \$1,575,189 | | (\$183,534) |
| Undaimed Prizes | 37,000 | | 35,000 | | (2,000) |
| Interest Income | 14,000 | | 12,000 | | (2,000) |
| TOTAL AVAILABLE FOR EDUCATION | \$1,809,723 | | \$1,622,189 | | (\$187,534) |
| TOTAL CONTRIBUTION TO EDUCATION | | | | | |
| WITH RESERVES | \$1,809,723 | | \$1,660,000 | | (\$149,723) |

Proposed Fiscal Year 2019-20 Budget



Sales

| | FY 2018-19 | | FY 2019-20 | | |
|------------------------|-------------|-------|-------------|-------|------------|
| | Year-End | % of | Proposed | % of | |
| | Estimate | Sales | Budget | Sales | Difference |
| SALES: | | | | | |
| Scratchers | \$5,160,000 | 69.9% | \$5,375,000 | 73.7% | \$215,000 |
| Powerball | 522,000 | 7.1% | 460,000 | 6.3% | (62,000) |
| Mega Millions | 738,000 | 10.0% | 465,000 | 6.4% | (273,000) |
| SuperLotto Plus | 269,000 | 3.6% | 275,000 | 3.8% | 6,000 |
| Hot Spot | 314,000 | 4.3% | 335,000 | 4.6% | 21,000 |
| Fantasy 5 | 161,000 | 2.2% | 178,000 | 2.4% | 17,000 |
| Daily 3 | 152,000 | 2.1% | 155,000 | 2.1% | 3,000 |
| Daily 4 | 31,000 | 0.4% | 31,000 | 0.4% | 0 |
| Daily Derby | 31,000 | 0.4% | 21,000 | 0.3% | (10,000) |
| TOTAL, ESTIMATED SALES | \$7,378,000 | | \$7,295,000 | | (\$83,000) |



Prize Expense

| | FY 2018-19 Year-End Estimate | Prize Payout % | FY 2019-20 Proposed Budget | Prize Payout % | Difference |
|-------------------------------|------------------------------------|----------------------|----------------------------------|----------------------|-------------|
| PRIZE EXPENSE: | | | | | |
| Scratchers | \$3,637,800 | 70.5% | \$3,810,875 | 70.9% | \$173,075 |
| Powerball | 271,000 | 51.9% | 230,000 | 50.0% | (41,000) |
| Mega Millions | 370,000 | 50.1% | 232,500 | 50.0% | (137,500) |
| SuperLotto Plus | 122,400 | 45.5% | 137,500 | 50.0% | 15,100 |
| Hot Spot | 200,960 | 64.0% | 214,400 | 64.0% | 13,440 |
| Fantasy 5 | 80,500 | 50.0% | 89,000 | 50.0% | 8,500 |
| Other Daily Draw Games | 106,570 | 49.8% | 103,086 | 49.8% | (3,484) |
| 2nd Chance - Scratchers | 5,200 | | 5,200 | | 0 |
| 2nd Chance - Draw Games | 3,900 | | 3,900 | | 0 |
| Prize Expense Savings | (56,300) | | (55,000) | | 1,300 |
| TOTAL, PRIZE EXPENSE | \$4,742,030 | 64.3% | \$4,771,461 | 65.4% | \$29,431 |
| NET SALES AFTER PRIZE EXPENSE | \$2,635,970 | | \$2,523,539 | | (\$112,431) |



Administrative Expenses

| | FY 2018-19 | | FY 2019-20 | | |
|---------------------------------------|------------|---------------|------------|---------------|------------|
| | Year-End | 04 - 5 | Proposed | 0/ - | |
| ADMINISTRATIVE EXPENSES: | Estimate | % of Sales | Budget | % of Sales | Difference |
| Retailer Compensation: | | | | | |
| Commission | \$428,506 | 5.8% | \$426,758 | 5.9% | (\$1,749) |
| Cashing Bonus | 42,475 | 0.6% | 41,894 | 0.6% | (580) |
| Special Handling | 28,701 | 0.4% | 28,523 | 0.4% | (178) |
| Incentives | 3,750 | 0.1% | 3,699 | 0.1% | (51) |
| Subtotal, Retailer Compensation Costs | \$503,432 | 6.8% | \$500,874 | 6.9% | (\$2,557) |
| Gaming Costs: | | | | | |
| Gaming Contract (IGT) | 111,953 | 1.5% | 109,395 | 1.5% | (2,558 |
| Administrative Retailer Fees | (21,155) | | (21,712) | | (557) |
| Gaming Monitor Fees | (580) | | (594) | | (14) |
| Scratchers Ticket Costs | 30,945 | 0.4% | 35,000 | 0.5% | 4,055 |
| Scratchers Delivery and Support Costs | 7,612 | 0.1% | 8,299 | 0.1% | 687 |
| Subtotal, Gaming Costs | \$128,776 | 2.0% | \$130,388 | 2.1% | \$1,613 |
| TOTAL, RETAILER & GAMING COSTS | \$632,207 | 8.6% | \$631,263 | 8.7% | (\$945) |
| Operating Costs: | | | | | |
| Personal Services | \$112,700 | 1.5% | \$117,923 | 1.6% | \$5,223 |
| Marketing Budget Plan | 80,000 | 1.1% | 98,400 | 1.3% | 18,400 |
| Contractual Services | 18,000 | 0.2% | 21,394 | 0.3% | 3,394 |
| Depreciation | 18,840 | 0.3% | 21,574 | 0.3% | 2,734 |
| Operating Expense | 15,500 | 0.2% | 19,985 | 0.3% | 4,485 |
| Reserve for Insurable Risk | 0 | 0.0% | 5,000 | 0.1% | 5,000 |
| Administrative Spending Reserve | | 0.0% | 32,811 | 0.4% | 32,811 |
| Subtotal, Operating Costs | \$245,040 | 3.3% | \$317,087 | 4.3% | \$72,047 |
| TOTAL, ADMINISTRATIVE EXPENSES | \$877,247 | 11.9% | \$948,350 | 13.0% | \$71,103 |

Fiscal Year 2019-20

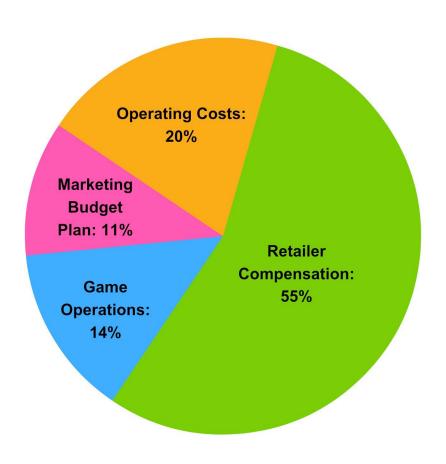
SUMMARY OF FUNDING NEEDS BY OBJECTIVE (Dollars in Thousands)

Attachment II

| Objective | Positions | Cost |
|--|-----------|---------------|
| Grow sales of all jackpot games and Hot Spot | | \$ 37,855 |
| Continue moderate growth of Scratchers sales | 6 | \$ 52,534 |
| Improve the customer experience for players, retailers, and internal customers | 1 | \$ 6,371 |
| Elevate perceptions about the Lottery to grow the future player base | | \$ 6,026 |
| Additional personal services, operating expenses, and capitalized items | 10 | \$ 1,367 |
| Total FY 2019-20 Initiatives and Other Revisions | 17 | \$ 104,153 |



Distribution of Administrative Expenses Fiscal Year 2019-20



Contribution to Education

| | FY 2018-19 Year-End Estimate | FY 2019-20 Proposed Budget | Difference |
|---|------------------------------------|----------------------------------|-------------|
| CONTRIBUTION TO EDUCATION | \$1,758,723 | \$1,575,189 | (\$183,534) |
| Unclaimed Prizes | 37,000 | 35,000 | (2,000) |
| Interest Income | 14,000 | 12,000 | (2,000) |
| TOTAL AVAILABLE FOR EDUCATION | \$1,809,723 | \$1,622,189 | (\$187,534) |
| TOTAL CONTRIBUTION TO EDUCATION WITH RESERVES | \$1,809,723 | \$1,660,000 | (\$149,723) |

